Strengths-based	Invitation for person seeking	Question prompts
strategy (Practitioner)	support (young person)	
Invitation to notice what's happening now.	The young person has a moment to step back &	"What are you feeling right now?"
	notice/observe their own "brain-space".	<i>"What could help you feel safe/calm right now?"</i>
		"On a scale of 1 to 10"
Reflecting back to check assumptions; affirming	The young person gets the opportunity to hear their	"I heard you say Is that right?"
& recognizing strengths.	own thoughts back, and correct things.	"That is a tough situation. What part do you feel you have under control?"
		<i>"I see you've thought about this. How do you think it will play out?"</i>
Getting curious & digging deeper to get more context and	The young person gets the opportunity to distinguish facts from assumptions, and	<i>"Can you tell me about a time when this wasn't the case?"</i>
perspective from the young person.	reframe the issue.	"What is something you'd like me to know about?"
	Also, maybe practice "Polarity Management" to reframe a problem to fix to a	"Can these two things be true the same time?"
	situation to manage (see backside).	<i>"How do you know what you know about?"</i>
Promoting creativity & initial brainstorming.	The young person shifts from crisis-mode to solution- mode.	<i>"Who would be upset to find out that you're in this situation?"</i>
	An opportunity to generate a	<i>"List out ALL of the possible options or outcomes you can influence."</i>
	list of options, potential outcomes, and/or support systems.	"What is your best result/most ideal outcome?"
Shifting from thought- partner to coach.	The young person is coached and enabled to come up with next steps within their	"What can you do to feel better when you're overwhelmed?"
	control, regardless "realistic- ness" or "attainability".	<i>"Who can you count on to keep you motivated?"</i>
	They are affirmed that they can count on you to support	"What do you think is my role, your role, and why?"
	them, be a neutral accountability-buddy, celebrate wins, and/or bounce-back from attempts.	<i>"What's the last step? What's the first step to get there?"</i>

Polarity Management¹

A concept developed by Barry Johnson, PhD intended to help break-down a dilemma or unresolvable conflict that appears to have two opposing sides (or poles). The idea is to **reframe "a problem that needs to be solved" to a condition that can be managed.**

Polarity Management was developed as a way to reframe our tendency to view a problem having one right answer (Either/Or Thinking) by breaking things down to find a balance or middle ground that is manageable and everyone can live with (Both/And Thinking).

This can be applied to individual challenges like working through how to budget for needs and wants, or interpersonal relationships like setting boundaries with loved ones.

Applying a Polarity Management lens requires identifying two opposite poles (actions, decisions, choices) that you can outline the pros-cons of over- or under-focusing on either pole (by quadrant).

These quadrants are contained within the ultimate positive or negative outcome.

We encourage you to edit your own map so the language and values work for you Action Steps **Action Steps** Life Get oxygen Clean out carbon dioxide Inhale Exhale and Rearly Warnings Early Warnings*** Too much **Too little** carbon dioxide oxygen Death Polarity / Paradox Map Polarity Management Associates www.polaritymanagement.com "Thanks to John Scherer **Thanks to The Strategy Academy, Rotterdam, The Netherlands ***Thanks to Todd Joh

Take breathing as an example:

Breathing is a natural process of taking air into our lungs so that we can live! Our lungs process the oxygen in the air upon inhalation, and exhale the carbon dioxide that in the air that cannot be processed as waste. Our lungs find an equilibrium in this process from inhale to exhale!

¹ Johnson, Barry Ph.D. "A Summary Introduction". May 2005: https://rise-leaders.com/wpcontent/uploads/2019/07/Polarity-Management-Summary-Introduction.pdf